Joseph P. Bort MetroCenter

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# Memorandum

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TO: BATA Oversight Committee

DATE: July 2, 2014

FR: Executive Director

W. I. 1254

RE: <u>BATA Financial Statements – May 2014</u>

Please find attached for receipt the BATA financial statements for the eleven month period ending May 2014. Major highlights for the eleven months include:

- (1) **Revenues**: Even with the closure of the San Francisco-Oakland Bay Bridge during the Labor Day weekend from August 28<sup>th</sup> through the evening of September 2<sup>nd</sup> which resulted in an estimated traffic loss of 500,500 vehicles, total paid traffic is up nearly 3% over the first eleven months of the FY 2013-14 budget.
- (2) FasTrak® usage for the month of May was 64% of total paid traffic.
- (3) Caltrans Revenue: Caltrans paid the final State payment of \$300 million representing the last payment for the State Payment Acceleration Notes (SPANs). These funds were transferred to the Bay Area Infrastructure Financing Authority (BAIFA).
- (4) **BAIFA Revenue**: Recognized revenue from BAIFA of \$81 million representing the remainder of the cash in BAIFA after defeasing the last of the SPANs.
- (5) Contribution to the Bay Area Headquarters Authority (BAHA): In October, BATA made a \$30 million contribution to BAHA to purchase the securities issued by the Bay Area Air Quality Management District to fund the purchase of its office space at 375 Beale Street.
- (6) **Interest and Principal Payments**: In April, there was a \$46 million principal payment and a \$202 million quarterly bond interest payment.

If you have any questions about this report, please contact Brian Mayhew at (510) 817-5730.

Steve Henlinger

SH:bm

### BATA Operating Budget

AS of May 2014

	1	2	3	4	5	6
	FY 2013-14	Actual	Current Budget		% of Budge year	ſ
	Budget	YTD	Balance	(col 2/1)	Expired	Encumbrances
		7.0	Dalance	(00. 272)	CAPITOG	Cilcumbi andos
REVENUE:	E20.01/.101	E02 224 E00	27 404 502	0F 0%	01 / 9/	
1. RM 1 Toll Revenues	529,816,181	503,321,589	26,494,592	95.0%	91.6%	
2. RM 2 Toll Revenues	115,741,820	109,770,492 300,000,000	5,971,328	94.8% 100.0%	91.6% 91.6%	
3. Caltrans Revenue 4. BAIFA Revenue	300,000,000	81,209,050	(81,209,050)		91.6%	
5. Other revenue	10,000,000	16,776,997	(6,776,997)		91.6%	
6. Interest Income	4,260,525	5,201,745	(941,220)		91.6%	
7. GGB&HTD, SFO ETC Reimbursement	6,947,000	5,565,799	1,381,201	80.1%	91.6%	
8. Alameda CMA Reimbursement	137,000	187,237	(50,237)		91.6%	
9. VTA 237 Express Lane Reimb.	116,000	127,592	(11,592)		91.6%	
10. Rebate for Build America Bonds	76,561,538	52,999,724	23,561,814	69.2%	91.6%	
Total Revenue	1,043,580,064	1,075,160,225	(31,580,161)		91.6%	
EXPENSE:	1,0 10,000,00 1	2,070,100,220	(01,000,101)	200.070	72,070	
Caltrans Operations and Maintenance:						
1. Toll Collection & Operations Services	20,803,000	18,360,407	2,442,593	88.3%	91.6%	_
2. Toll & Bridge Facility Maint	7,900,000	4,803,597	3,096,403	60.8%	91.6%	
3. Caltrans Coordination	321,000	254,919	66,081	79.4%	91.6%	
Caltrans O & M Subtotal	29,024,000	23,418,923	5,605,077	80.7%	91.6%	
ETC Oppositions and Maintenance		, ,	, ,			
ETC Operations and Maintenance: 4. ETC - CSC Operations	22,175,000	17,649,112	4,525,888	79.6%	91.6%	4,403,992
5. ETC - ATCAS Maintenance, IT equip	4,904,000	1,019,880	3,884,120	20.8%	91.6%	
6. Banking Costs	10,900,000	8,324,956	2,575,044	76.4%	91.6%	•
7. ETC - Collection Exp./DMV Exp.	1,400,000	1,314,553	85,447	93.9%	91.6%	
BATA O & M Subtotal	39,379,000	28,308,501	11,070,499	71.9%	91.6%	
	0,0,0,000	20,000,001	22,010,122	, 2., ,	7 2.0 10	20,500,010
BATA Toll Bridge Administration:  8. Staff Costs - including salaries	8,947,644	7,467,261	1,480,383	83.5%	91.6%	413,064
9. RM 1/RM2 Audit/Accounting/Other	2,278,943	466,938	1,812,005	20.5%	91.6%	
10. Misc. Toll Admin Operating Expenses	1,025,000	477,391	547,609	46.6%	91.6%	
11. Professional Fees	2,300,000	1,260,402	1,039,598	54.8%	91.6%	
12. Other	1,000,000	10,540	989,460	1.1%	91.6%	
Toll Bridge Admin Subtotal	15,551,587	9,682,532	5,869,055	62.3%	91.6%	<del></del>
<u>-</u>	10,001,007	7,000,000	0,007,000	02,070	72.070	2,0 (0,22)
Other/Transfers:				100.00	04.404	
13. Transfers to BAIFA	300,000,000	300,000,000	-	100.0%	91.6%	
14. Transfers to MTC	6,598,185	6,458,073	-	97.9%	91.6%	
15. Transfers to BAHA	30,000,000	30,000,000	1/2 404	100.0%	91.6%	
16. Transfer from Legal Reserve	329,274	165,781	163,494	50.3%	91.6%	
17. Transbay Transit Terminal Maint by TJP	4,231,795	2,177,760	2,054,035	51.5%	91.6%	
18. Depriciation and Amortization	2,100,000	2,840,563	(740,563)		91.6% 91.6%	
19. RM2/Clipper Marketing	1,900,000 43,981,892	1,086,098	813,902 10,522,410	57.2% 74.1%	91.6%	
20. RM2 Operating  Transfers	389,141,146	33,459,482 376,187,757	12,813,277	76.1% 96.7%	91.6%	
Debt Service:	307,141,140	376,167,737	12,013,277	90.7 %	91.0%	3,/34,/30
21. Interest and principal payments	548,618,303	394,849,778	153,768,525	72.0%	91.6%	_
22. Financing Costs	14,931,279	4,013,967	10,917,312	26.9%	91.6%	
Total Debt Service	563,549,582	398,863,745	164,685,837	70.8%	91.6%	
	000,017,002	575,000,745	1000,007	, 5.576	J 1.0 /0	.,0, =,1,0
Transfer to Capital Fund In (Out):						
23. Transfer to Capital Fund	6,884,749	-	6,884,749	3467.1%	91.6%	
24. Furniture/Equip./Vehicle	50,000	-	50,000	0.0%	91.6%	-
Total Capital Reserve In (Out)	6,934,749	-	6,934,749	0.0%	91.6%	
Total Expense & Transfers	1,043,580,064	836,461,457	207,118,607			26,430,839
Net	-,0 .0,000,00 1	238,698,768	(238,698,768)			
			(-00,000,00)			

# CONTRACTS EXECUTED BY EXECUTIVE DIRECTOR \$2,500-100,000

Consultant	Purpose	May'14
Macias Gini And O'Connell LLP	RM2 Audit	\$57,829

# PURCHASE ORDERS EXECUTED BY EXECUTIVE DIRECTOR \$2,500-\$100,000

	May'14
9 4	<u>p</u>
CDW Government Inc.	\$4,240
Prox Cards purchase for ATCAS II System	
Counterpoint Studio LLC.	\$8,284
Image Printing and Frames of the old Bay Bridge	
SSP DATA	\$23,526
Networks Security Replacement	
Marcia Ruben	\$21,000
Organization Communication Training	

# Regional Measure 2 Operating Budget

# As of May 2014 (\$000)

				9		Balance
Project	Project Title	Total Budget	Allocation	Actual	Encumbrance	Remaining
1	Richmond Bridge Express Bus					
	ē.	2,196	2,196	1,830	366	-
2	Napa Vine Service					F)
		390	390	390		-
3	Express Bus North - serving SFOBB,					
	Dumbarton, San Mateo bridges	3,432	3,013	2,516	497	419
4	Express Bus South - serving Carquinez					
	and Benicia Bridges	6,499	6,472	5,785	687	27
5	Dumbarton Bus					
		2,980	2,467	2,381	86	513
6	WETA Ferry Operations					
		15,300	15,214	11,588	3,626	86
7	Owl Service - BART Corridor					
		1,827	1,827	1,639	188	-
8	MUNI Metro 3rd St	28				
		2,500	2,500	2,500	-	-
9	AC Enhanced Bus Service					
		3,000	3,000	2,750	250	-
10	Clipper Operations					
		890	718	-	718	172
11	Water Emergency Transportation					
	Authority Regional Planning	3,000	3,000	2,080	920	-
	Subtotal for Operating Assistance					
	Program	42,014	40,797	33,459	7,338	1,217
N/A	Clipper Marketing	1,700	- T	1,086	-	614
N/A	RM2 Marketing	200	-	-	-	200
	Total for Clipper and RM2 Marketing	1,900	-	1,086	-	814
	Total	\$43,914	\$40,797	\$34,545	\$7,338	\$2,031

### Regional Measure 2 Project Budget

### As of May 2014 (\$000) - Life to Date

Program	Project Title	Total Budget	Allocation	Actual	Encumbrance	Balance Remaining
1	BART/MUNI Direct Connection at Embarcadero & Civic					
	Center Stations	\$3,000	-	-	-	\$3,000
2	SF MUNII Metro 3rd Street LRT Extension	30,000	30,000	30,000		
3	MUNI Historic Streetcar Expansion (E-Line)	10,000	10,000	9,031	969	-
4	Dumbarton Commuter Rail Service I.Iv.xdi	9,157	9,157	8,203	954	-
5	Vallejo Ferry Intermodal Station *	26,000	18,519	15,493	3,026	7,481
6	Solano County Express Bus Intermodal Facilities "	12,251	12,251	7,709	4,542	.71
7	Solano County Corridor Improvements near I-80 / I-680 Interchange	100,000	100,000	87,943	12,057	
8	I-80 EB HOV Lare Extension from Route 4 to Cargoinez Bridge	37,175	37,175	37,175		
9	Richmond Parkway Park & Ride vii	3,850	807	807	-	3,043
10	SMART Extension to Larkspur H,vH	56,500	36,500	26,081	10,419	20,000
11	Greenbrae Interchange Improvement 11, vill	43,500	23,710	17.352	6,358	19,790
12	Direct HOV lane connector from I-680 to the Pleasant Hill	10,000	10,710	31,532	1	
	BART IX	20,425	7,742	3,840	3,902	12,683
13	Rail Extension to East Contra Costa/E-BART	96,000	95,100	77,180	17,920	900
14	Capital Carridor Improvements in Interstate-	-	,	,	,	
-0	80/Interstate 680 Corridor VI,X	35,950	8,465	5,810	2.655	27,485
15	Central Contra Costa Bay Area Rapid Transit (BART)					
	Crossover	25,000	25,000	24,989	11	
16	Benicia-Martinez Bridge: New Span	50,000	50,000	50,000		
17	Remaining Regional Express Bus North - Competitive		A CONTRACTOR OF THE PARTY OF TH	A COLOR		
	Program Projects v.x	18,799	16,088	6,910	9,178	2,711
18	Clipper	22,000	21,980	19,666	2,314	20
19	Real-time transit information	20,000	18,213	16,097	2,116	1,787
20	Safe Routes to Transit	22,500	17,120	10,582	6,538	5,380
21	BART Tube Seismic Retrofit	33,801	33,801	33,801		
22	Transbay Terminal/Downtown Extension	150,000	150,000	143,562	6,438	-
23	Oakland Airport Connector	115,199	115,199	115,199		
24	AC Transit Enhanced Bus - Phase 1 (International					
	Blvd/Telegraph Ave. Corridor) vii	77,760	26,657	21,268	5,389	51,103
25	Commute Ferry Service for Alameda/Oakland/Harbor Bay	12,000	12,000	-	12,000	·
26	Commute Ferry Service for Berkeley/Albany	12,000	-	-	-	12,000
27	Commute Ferry Service for South San Francisco	12,000	12,000	11,998	2	
28	Water Transit Facility Imps., Spare Vessels and					
	Environmental Review	48,000	28,155	26,032	2,123	19,845
29	Regional Express Bus South - Remaining Projects h, vii, xi	33,933	19,090	19,090	-	14,843
30	I-880 North Safety Improvements *	12,300	12,300	8,470	3,830	-
31	BART Warm Springs Extension	186,000	183,909	128,653	55,256	2,091
32	I-580 (Tri Valley) Rapid Transit Corridor Improvements	65,000	53,005	43,509	9,496	11,995
33	Regional Rail Master Plan	6,500	6,456	5,959	497	44
34	Integrated Fare Structure Program	1,500	1,500	900	600	-
35	Transit Commute Benefits Promotion	5,000	5,000	2,628	2,372	-
36	Caldecott Tunnel Improvements ix	45,075	45,075	36,529	8,546	-
37	BART's Fixed Guideway Rehab	24,000	24,000	17,281	6,719	
38	Regional Express Lane Network "	4,825	4,825	-	4,825	150
39	Modifications in I-80 and San Pablo **	8,000	7,417	2,268	5,149	583
40	Caltrain Electrification viii,xii	20,000	-	-	-	20,000
	Total	\$1,515,000	\$1,278,216	\$1,072,015	\$206,201	\$216,784

<sup>&</sup>lt;sup>1</sup> Allocated \$91 million from the Dumbarton Commuter Rail Service to the BART to Warm Springs Extension
<sup>11</sup> Allocated \$1.5 million from the SMART Project to Greenbrae Interchange Improvement Project, per Resolution #3801 dated 9/28/11.
<sup>111</sup> Allocated \$4.5 million to Regional Express Lane and \$7.4 million to the Modifications in I-80 from the I-80 EB HOV Lane Extension, per

	Res#3801 - D	ate 5/28/14
Amount (\$000)	From	То
* \$14,843	Program 4: Dumbarton Commuter Rail Service program	Program 29: Reginal Express Bus South program
* \$2,000	Program 5: Vallejo Ferry Intermodal Station program	Program 17: Regional Express Bus North program
<sup>√</sup> \$7,749	Program 6: Solano County Express Bus program	Program 14: I-80/I-680 Capital Coridor Improvements program
<sup>₩</sup> \$12,760	Program 9: Richmond Parkway Park & Ride \$12.15 million &	Program 24: AC Transit Enhanced Bus program
	Program 29: Regional Express Bus North program \$610	
·44 •	thousands.	40 4440-5
<b>**** \$20,000</b>	Program 11: Greenbrae Interchange Improvement program	Program 10: SMART Extension to Larkspur
i× \$5,425	Program 36: Caldecott Tunnel Improvements program	Program 12: I-680 Direct HOV Lane Connector to Pleasant Hill BART
		program
* \$3,202	Program 17: Regional Express Bus North program	Program 14: I-80/I-680 Capital Coridor Improvements program
*i \$2,300	Program 29: Regional Express Bus South program	Program 30: I-880 North Safety Improvements program
*il \$20,000	Program 4: Dumbarton Commuter Rail Service program	Program 40: Caltrain Electrification program

#### Seismic Capital Project Budget

#### As of May 2014 (\$000) - Life to Date

_			Current	Total		_			temaining Balance
Program	Base Budget		Budget	Expenses*		Encumbrance		Dulunce	
San Francisco-Oakland Bay Bridge East Span Repl	\$ 5,486,600	\$	6,293,169	\$ 5,890,943		\$	402,226	\$	-
San Francisco-Oakland Bay Bridge West Span Retrofit	307,900		305,316	305,316			<del>-</del>		-
San Francisco-Oakland Bay Bridge West Approach Repl	429,000		469,700	450,041			19,659		-
Antioch Bridge Retrofit	-		82,000	71,090			10,910		-
Dumbarton Bridge Retrofit	-		148,700	110,169			38,531		_
Richmond-San Rafael Bridge Retrofit ***	808,100		799,600	794,871	***		4,729		-
Benicia-Martinez Bridge Retrofit	177,800		177,830	177,817			. 13		-
Carquinez Bridge Retrofit	114,200		114,206	114,206			-		_
San Mateo-Hayward Bridge Retrofit	163,500		163,412	163,412			-		-
Subtotal for Bay Area Bridges	7,487,100		8,553,933	8,077,865			476,068		-
Misc Program Costs	30,000		30,000	26,024			3,976		-
Program Contingency**	989,000		189,137				189,137		-
Vincent Thomas Bridge Retrofit (non-BATA, for information only)	58,500		58,510	58,411			99		<i>.</i>
San Diego-Coronado Bridge Retrofit (non BATA, for information only)	103,500		103,520	103,235	(\$) (*)		285		-
Subtotal for Other Bridges	162,000		162,030	161,646			384		-
Total for Toll Bridge Seismic Retrofit Program	\$ 8,668,100	\$	8,935,100	\$ 8,265,535		\$	669,565	\$	-

\*Includes preAB144 LTD expenses from Caltrans to April 2006 3,709,068
Bata expenses from May 2006 to current 4,556,467
8,265,535

\*\* Contingency Allocation 989,000 Contingency per Budget Allocation to SFO BB East Span Repl 7/07 (179,220)(30)Allocation to Benicia-Martinez 7/07 (10) Allocation to San Mateo-Hayward 7/07 Allocation to Vincent Thomas 7/07 (10)Allocation to San Diago-Coronado 7/07 (20)70 Unallocate from Carquinez 7/07 Allocation to SFO BB West Approach 3/26/08 (24,700) Allocation to SFO BB East Span Repl 7/08 (36,290)Unallocate from Richmond SR 7/08 8,500 Allocations to SFOBB West Approach 12/17/08 (17,000)Allocation to SFOBB East Span Replacement 12/09 (50,600)Allocation for Antioch Contingency 1/10 72,000 Allocation for Dumbarton Contingency 1/10 118,000 Allocation to SFOBB East Span Replacement 7/10 (138,390)Unallocate from SFOBB West Approach 7/10 3,000 (43,000)Unallocate from Antioch Contingency 7/10 Allocate to SFOBB East Span 9/10 (293,080)Allocate to SFOBB East Span 3/23/11 (106,200)Allocate to SFOBB East Span 6/27/12 (14,450)Allocate to SFOBB West Approach 6/27/12 (1,000)Allocate to Carquinez 6/27/12 (70)Unallocate from SFOBB East Span 11/28/12 17,230 2,584 Unallocate from SFOBB West Span 11/28/12 Allocate to SFOBB West Approach 11/28/12 (1,000)Allocate to Carquinez 11/28/12 (6) Unallocate from San Mateo-Hayward 11/28/12 98 Unallocate Antioch Bridge 11/28/12 19,000 Unallocate Dumbarton Bridge 11/28/12 300 Allocate to SFOBB East Span 2/27/13 (5,569)Allocate to Transit Core Capacity Challenge Grant 12/18/13 (130,000)Remaining Balance 189,137

Shaded projects are completed

<sup>\*\*\*</sup>Moved \$16.9 million from Richmond-San Rafael Bridge Retrofit Budget to RM 1.

### Rehab Project Budget

### As of May 2014 (\$000) - Life to Date

Program #	¢ Program	Total Budget	Total Expenses	Encumbrance	Balance Remaining
6811	Antioch Bridge Rehab	295	295	-	-
6812	Benicia-Martinez Bridge Rehab	183	-	-	183
6813	Carquinez Bridge Rehab	25,854	22,647	-	3,207
6814	Richmond-San Rafel Bridge Rehab	75,462	14,736		60,726
6825	San Francisco-Oakland Bay Bridge Rehab	176,202	73,691	_	102,511
6826	San Mateo-Hayward Bridge Rehab	67,112	18,365	1	48,747
6827	Dumbarton Bridge Rehab	6,826	6,719	10	107
6828	All Bridges Rehab	41,441	39,910	-	1,531
8030	Completed/Defunded/Transferred Projects	89,156	88,855	-	301
8629	Minor Bridge Rehab Projects	903	45	-	858
8033	Minor Toll Plaza Rehab Projects	1,954	1,954	-	-
8210	New Benicia Bridge *	784	430	-	354
8315	Site Mitigation & Landscaping	211	-	-	211
8615	I-880/SR-92 Landscaping**	10,773	3,810	-	6,963
8637	Bay Trail Improvements	115	_	-	115
6829	Caltrans Reserve	4,090	132	-	3,958
	TOTAL CALTRANS REHAB BUDGET	501,361	271,5B9	11	
8905	Misc, Bridge Improvements	8,349	3,072	410	4,867
8900	ETC Regional CSC Development	14,358	7,866	6,133	359
8902	Future CSC Upgrades/Replacement	12,250	7,150	3,817	1,283
8903	ATCAS Lane Host Upgrades	34,300	30,559	2,845	896
8904	Fastrak Sign & Sign Structure Improvements	31,741	29,074	832	1,835
8531	Benicia New Toll Plaza ORiT	4,153	4,153		
8901	ETC Transponder Procurement	46,473	43,532	2,806	135
8602	Hybrid/ETC Lane Modifications	874	874		
8631	Procure New Callboxes	2,344	2,144		200
8907	Toll Plaza Capital Improvements	13,200	6,540	1,163	5,497
8908	Enterprise Computing HW/SW	2,950	1,568	2	1,380
8909	Gateway Park Planning	16,000	3,744	2,828	9,428
8000-16	SRA/RM1 Program Monitoring	42,545	41,103	235	1,207
8000-05	Capital Program Audit	7,500	5,418	300	1,782
8912	ETC Transponder Tag Swap	2,137	1,929	208	-,,
8913	SFOBB Administration Building	26,217	25,211	486	520
8914	Violation Enforcement System Upgrade	8,300	7,842	458	
8539	SFOBB Eyebar Repair Review	2,914	2,660	254	
8594	SFOBB West Span Pathway PSR	2,800	1,122	428	1,250
8916	Bay Crossing Study	540	540	ie.	
8917	IT Security Procedures & Policies	500	_	<u>-</u>	500
8918	Maintenance Complex	431	209	188	34
8924	Antioch Bridge Approach	50,000	4,774	29,156	16,070
8920	Plaza and Canopy Improvements	10,000	8,528	744	728
8921	SFOBB Lane 17 & 18 Lane Reconfiguration	4,610	1,010	667	2,933
8922	Metering Lights Replacement	1,000			1,000
	Bridge Records Recordation and Storage	500	- 25	5	
8923	Bridge Modeling & Investigations	5,000	35	· · · · · · · · · · · · · · · · · · ·	460 5,000
8926		•		-	
8927	CCTV Installation	850		3 000	850
8930	Richmond-San Rafel Bridge Rehab	3,000		3,000	1.000
8931	BATA Infrastructure Relocation	1,000	-	<del>-</del>	1,000
8932	ETC Loop Rehabilitation	1,500	<del>-</del>	<del>-</del>	1,500
8933	Plan Bay Area TMS	7,000		-	7,000
8012	All Electronic Tolling Study	200	240 (57	-	200
	Total BATA REHAB BUDGET	365,536			<del></del>
	TOTAL REHAB BUDGET	866,897	512,246	56,976	297,486

Shaded projects are completed

<sup>\*</sup> Moved \$5 million from RM 1 New Benicia Bridge to Caltrans Rehab.

<sup>\*\*</sup> Moved \$5.958 million from RM 1 I-880/SR-92 Interchange Landscaping to Caltrans Rehab.

### AB 1171 Project Budget

### As of May 2014 (\$000) - Life to Date

Project Title	Total Budget	Allocation	Actual	Encumbrance	Balance Remaining
Doyle Drive Replacement	80,000	80,000	78,036	1,964	-6
BART to Warm Spring Extension	5,000	5,000	-	5,000	ë- ₩3
Fairfield/Vacaville Train Station	9,000	-	-	-	9,000
I80/680 Interchange	100,000	100,000	52,152	47,848	
Regional Express Lane Network	2,800	2,800	2,800		1
Transbay Terminal/Downtown Extension:Phase 1	150,000	148,800	104,106	44,694	1,200
Tri-Valley Transit Access Improve. To BART	95,000	10,100	1,201	8,899	84,900
Other Corridor Improvement	10,200	10,150	602	9,548	50
VTA Mission/Warren/Truck Rail Facility	6,500	6,500		6,500	•
East Contra Costa BART Extension	111,500	111,000	35,726	75,274	500
Total	\$570,000	\$474,350	\$274,623	\$199,727	\$95,650

AB 1171 Program Budget:

\$570,000

Approved Projects:

\$474,350

AB 1171 Program Balance:

\$95,650

Shaded projects are completed

## **Other Capital Projects**

## As of May 2014 (\$000) - Life to Date

Project Title	Total Budget	Actual	Encumbrance	Balance Remaining
Program Management	40,812	14,748	11,948	14,116
Electronic Toll System	104,053	_	3,800	100,253
Civil Project	166,321	-	-	166,321
Operations and Maintenance	15,000	-	· -	15,000
Express LanesTotal	\$326,186	\$14,748	\$15,748	\$295,690
Core Capacity Challenge	250,000	-	-	250,000
Grand Total	\$576,186	\$14,748	\$15,748	\$545,690







